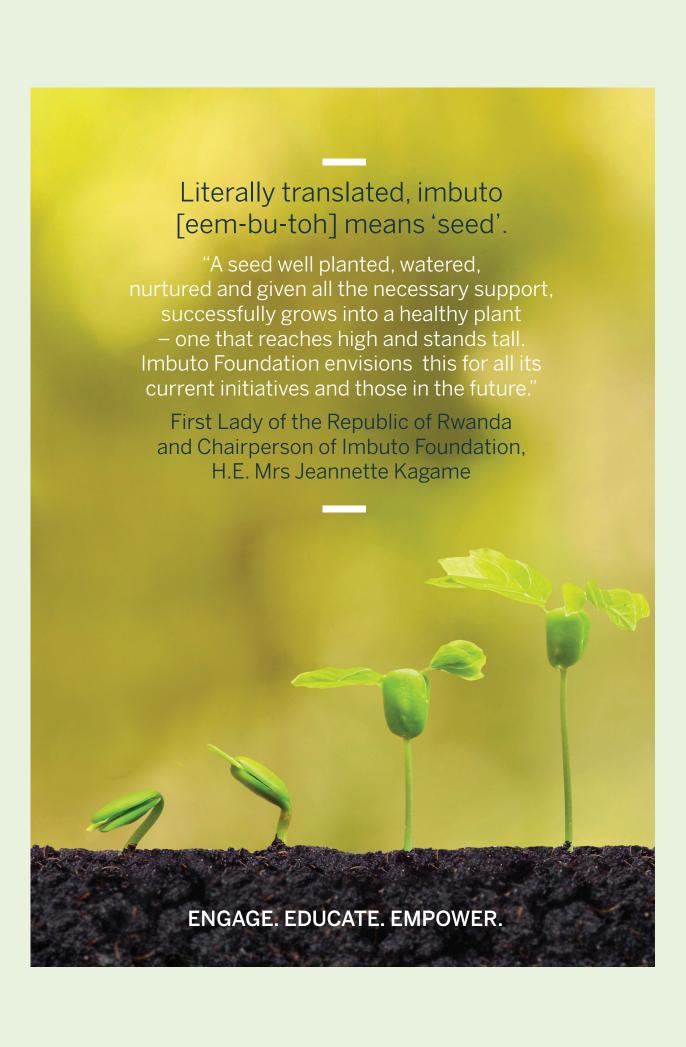
ANNUAL REPORT 2019 2020

JULY 2019 - JUNE 2020









VISION

A nation of empowered and dignified Rwandans.



MISSION

To support the development of a healthy, educated and prosperous society.



VALUES

Excellence, Integrity, Innovation, Solidarity and Commitment.



STRATEGY

Imbuto Foundation's work is aligned to national priorities and it fulfils its mission through advocacy, community outreach, mentorship, fostering partnerships and unleashing young talent.

Our Guiding Principles

We are guided by the following five principles, that are integral to the role we must play in catalysing growth in the education, health and youth empowerment ecosystems:

- 1. We invest first and foremost in people: our mission is to empower individuals to take advantage of opportunities. Fundamentally, our work needs to touch a person and consequently their communities.
- 2. We invest in challenges that are not being addressed by others: we like to be catalytic and sustainable. If other funding and implementing partners are adequately addressing a problem, we will move on. If it is not being addressed, we will build a sustainable way to do so.
- 3. We invest with partners whose values resonate with ours: we understand that the challenges we face cannot be solved by individual action but rather with collaborative action. However, we will only work with like minded and value-driven partners.
- 4. We invest in solutions that lead to the achievement of national, regional and global goals: we see ourselves as partners for the development of Rwanda, the region, and the world at large. We therefore align our objectives with the country's National Strategy for Transformation (NST), with Agenda 2063 for the Africa We Want, and with the Sustainable Development Goals (SDGs).
- 5. We invest in harnessing the power of innovation and technology: technology gives us, on a scale and speed never before possible, the opportunity to further our impact, and tap into latest trends and developments.

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ACRONYMS

Acronyms	Descriptions
AERG	Association des Etudiants et Elèves Rescapés Du Genocide
AY/SRH&R	Adolescent and Youth/Sexual Reproductive Health
CBOs	Community-Based Organisations
CNF	National Women's Council/Conseil National des Femmes
COVID-19	Coronavirus Disease 2019
CSE	Comprehensive Sexuality Education
ECD	Early Childhood Development
ECD&F	Early Childhood Development & Family
FP	Family Planning
GS	Groupe Scolaire
нс	Health Centre
HIV	Human Immunodeficiency Virus
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
ICTs	Information Communication Technologies
IGAs	Income Generating Activities
КВС	Kigali Business Centre
PAC	Parent-Adolescent Communication
RMNCAH	Reproductive, Maternal, Newborn, Child and Adolescent Health
STIs	Sexually Transmitted Infections
TND	Twige Neza Dutsinde
TVET	Technical and Vocational Education and Training
YFS	Youth Forum Series

MESSAGE FROM THE CHAIRPERSON

66

The spread of COVID-19 across the globe has immensely highlighted our human connectedness.

At the height of this pandemic, we learnt and continue to learn that, at global level, the solutions lay in our common understanding of the issues at hand, and our collective collaboration in overcoming them, and at national level, the solution lies in our discipline in adhering to protective and prevention measures. We cannot afford to be complacent about the details that, in this case, determine the status of our health.

Therefore, as we make headway in fighting COVID-19, it is my hope that we continue to pool resources, information, and technologies, with the common intention to protect each other, at all levels, while being driven by the belief that, together we can overcome this challenge.

H.E First Lady of the Republic of Rwanda and Chairperson of Imbuto Foundation, Mrs Jeannette Kagame





Wear your mask at all times.



Frequently wash your hands with soap and water for 40 seconds or use alcohol-based hand sanitiser.



Avoid touching your eyes, nose and mouth.



Cover your nose and mouth with your bent elbow when you sneeze or cough.



Maintain one-metre distance while interacting with others.













MESSAGE FROM THE DIRECTOR GENERAL

Every year comes with its share of opportunities and challenges; 2019 was no exception, as the world faced a novel pandemic affecting all population strata. In Rwanda, COVID-19 has pushed us to revisit and reinforce existing health systems, to identify gaps, as well as mobilise the financial resources and human capital required to effectively protect citizens.

At Imbuto Foundation, we tackled this new challenge head on, in order to continue serving Rwandans under these trying circumstances. Despite having to put on hold major activities and campaigns, we joined the Government-led Preparedness and Response Plan. Staff at Imbuto not only contributed financially in support of these efforts, but also volunteered their time to support the tracing and isolation of affected people across the country.

Simultaneously, we took a step back to reassess our work plans and devise the best possible strategy needed to adapt to this 'new normal'. As a result, we are leveraging available technology to facilitate our shift to working remotely and online, with some of our flagship activities, such as the Youth Forum Series, taking on a digital format and organising an online conversation titled 'Youth Engagement for Global Action' in partnership with the Ministry of Youth and Culture and National Youth Council, in celebration of the International Youth Day.

We are also increasingly focusing on our people-centred approach by engaging the public in identifying solutions to the issues that affect them the most, through projects such as the Innovation Accelerator (iAccelerator). The mentorship driven accelerator programme's second phase was launched in September 2019. The ten best innovations were selected with solutions seeking to address teenage pregnancy-related issues. The top ten innovators took part in a bootcamp aimed at giving them skills development training relevant to their proposed solutions. These solutions were then presented at a pitch contest, of which the top three solutions were each awarded with US\$10,000 seed capital.

The past year has offered us time to reflect and renew our efforts to drive our Strategic Operating Plan 2018-2024. This has required us to brainstorm on effective knowledge development and dissemination strategies in order to strengthen the capacity of our implementing partners to adopt and formulate innovative strategies and solutions based on documented lessons learnt.



The year has also seen organisational effectiveness endeavours within the Foundation, from developing the competencies of our staff to strengthening the delivery of our programmes.

As we get ready to celebrate our 20-year anniversary in 2021, we are re-assessing our efforts in engaging, educating and empowering communities for the future. All hands are on deck to achieve greater impact and to expand and establish new partnerships.

On behalf of the Foundation, I thank you for your unwavering support and wish you good health in these challenging times. It is my hope that this report will inspire you and bring about greater commitment to serving Rwandans.

Sandrine Umutoni

IMBUTO FOUNDATION RESPONSE TO COVID-19

Health:

The Foundation continues to ensure that our beneficiaries are receiving essential information and services on COVID-19 prevention on ASRH&R as well as Family Planning.

Education:

In collaboration with our partners, the Foundation has been airing ECD&F related lessons on radio, offering content to stimulate targeted young listeners and their parents through play, positive parenting, and tips on preparing a balanced diet.

Youth Empowerment:

In line with its youth empowerment mandate, the Foundation provided AERG Hostel residents, with essential information technology tools to ensure that they keep up with their classes and stay connected with the rest of the community, during COVID-19.

The AERG Hostel is home to 85 students (boys and girls), who were orphaned by the 1994 Genocide against the Tutsi.

Resource Mobilisation and Partnerships:

The Foundation has mobilised the support of partners for the country's COVID-19 response efforts and reallocated specific budget lines to better respond to various needs associated with the impact of the pandemic.

Staff of the Foundation have contributed portions of their salaries, while some of them have supported national tracing and isolation activities of infected people across the country.



THE JOURNEY TO A NEW STRATEGIC DIRECTION

Through its work and advocacy, the Foundation has, over the years, emerged as a trusted and committed partner of choice for the nation's development, reputed for its ability to deliver impact efficiently and effectively. The Foundation has grown to manage over 20 projects in the area of health, education and youth empowerment, since its inception in 2001.

To expand on this past experience and maximise its impact, Imbuto Foundation continues to direct its interventions within the framework of its Strategic Operation Plan 2018–2024. The Foundation has transitioned to developing the capacity of implementing partners and to fostering greater collaboration in the ecosystem within which it operates.

More specifically, the Foundation is:

- Supporting and implementing targeted, people and community-centred projects.
- Increasing emphasis on generating and documenting lessons learnt from its experience in implementing projects.
- Facilitating and catalysing effective collaboration to strengthen ecosystems in its areas of intervention.



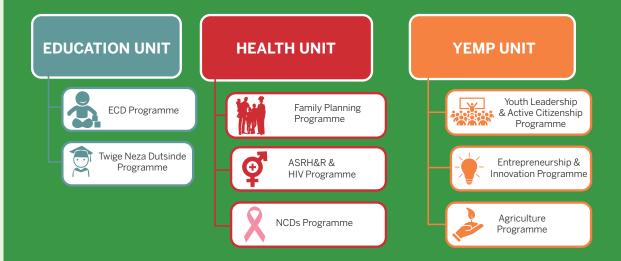
Building and catalysing effective collaborations to drive resources towards scaling shared innovative solutions.

TARGET FOCUS

The 2018-2024 Strategic Operating Plan has opened the way for a new direction, under the following priorities:

- Contributing to a competitive knowledge-based economy through motivated, excellent and well-educated students.
- Contributing to the improved quality of life through informed, confident and healthy citizens.
- Contributing to equitable and sustained national development through productive and engaged youth and women.
- Multiplying and scaling up impact generated by Imbuto Foundation interventions.
- Imbuto becoming a self-sustained and philanthropic Foundation to make an impact.

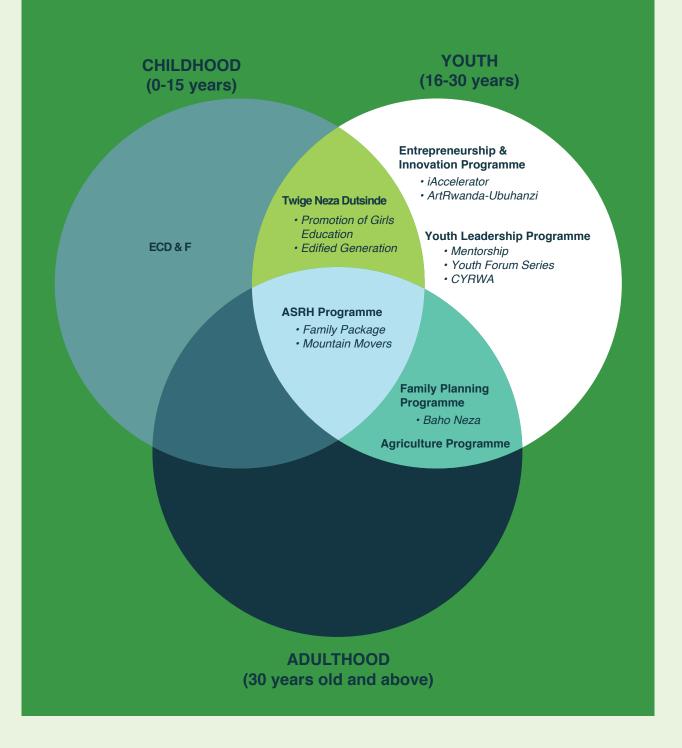
Our programmes, therefore, have been strategically restructured to feature targeted programmes and initiatives aimed at maximising our impact and realising our newly established goals.



Two new Departments were created under the 2018-2024 Strategic Operating Plan, in order to strengthen the capacity of implementing partners and to finance new strategic initiatives: Knowledge Development and Dissemination, and Resource Mobilisation and Partnerships.

OUR UNIQUE APPROACH

Our unique approach is a community-centered and holistic model that seeks to meet the needs of those we serve during their entire life cycle, from early childhood to adulthood.





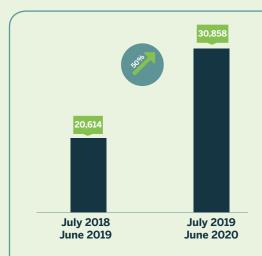
EDUCATION



During this fiscal year 2019-2020, our activities and efforts in the area of education aimed at achieving two overarching outcomes, which included:

- Increased and equitable enrolment in quality ECD services.
- Improved learning outcomes for learners in basic education.

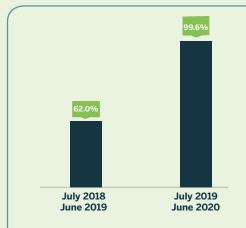
Through efforts aimed at ensuring equitable enrolment in quality ECD services, Imbuto Foundation has seen:



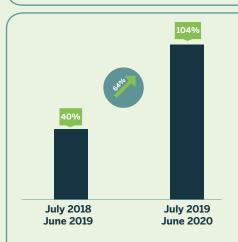
1. 50% increase in the number of children enrolled in model and home based ECD&F centres within our districts of intervention.



2. 53% increase in the number of ECD&F caregivers meeting the minimum qualification standard within our districts of intervention.



3. A proportion increase of 60% of ECD spaces implementing the comprehensive package within our districts of intervention.



4. Through efforts aimed at improving learning outcomes for learners in basic education, we have seen a 64% increase in the proportion of teachers meeting basic teacher professional standards within our schools of intervention.

EARLY CHILDHOOD DEVELOPMENT AND FAMILY (ECD&F)



In 2013, Her Excellency Mrs Jeannette Kagame launched the ECD&F programme to support the holistic development of children aged 0 to 6. The goal of the programme is to ensure that all children are intellectually stimulated, healthy and safe, while their families and communities are empowered with the right tools to nurture and protect them.

The ECD&F programme focuses on the following approaches:

- ECD centres (3 to 6 years old)
- Home-based services (3 to 6 years old)
- Home visits (0 to 3 years old)

In addition, parents receive training and support in Income Generating Activities (IGAs). Imbuto Foundation offers and delivers the integrated ECD services in 16 districts, namely: Gasabo, Nyarugenge, Kicukiro, Gicumbi, Gakenke, Nyamasheke, Ruhango, Nyamagabe, Nyabihu, Kayonza, Ngoma, Rwamagana, Rutsiro, Nyanza, Ngororero and Burera.



ECD&F Project Beneficiary - Sifa Nyiranzanywayo

Sifa Nyiranzanywayo is a parent and caregiver at the Karambi home-based ECD in Kivumu Sector, Rutsiro District. She has opened her home to host a home-based ECD. Prior to joining Imbuto Foundation's ECD programme, her family faced major hygiene challenges, mainly because they had one old and unclean latrine.

After joining the Foundation's programme, the parents benefitting from the home-based ECD were taught how to build their own latrines, and a new latrine meeting all the standards was built in her home. This has resulted in creating a better hygienic environment for children, and in offering them with ECD services five days a week. More parents have also been motivated to care for their children in the home-based ECD, providing an opportunity to support them to graduate to primary school.

SNAPSHOT OF ACHIEVEMENTS

30.858

(8,296 aged 0-3 years & 22,562 aged 4-6 years) CHILDREN AND THEIR FAMILIES ENROLLED in model and home-based

25,357
PARENTS BENEFITED FROM PARENTING SESSIONS in ECD&F centres.

620 CAREGIVERS TRAINED IN

719 ECD SPACES ESTABLISHED: 16 model ECD centers, 18 community based ECD centers & 685 home based ECDs.



TWIGE NEZA DUTSINDE





This initiative aims to improve learning outcomes for students in basic education, through increasing access to remedial learning support services for under-performing students, supporting the education of brilliant but vulnerable students as well as empowering girls to excel in education.

This initiative has been successful in meeting its programme objectives, with reports of students performing better academically, being more respectful of gender diversity, more enthusiastic about learning and developing strong group work skills.

The initiative works with the families of its beneficiaries, whose support is essential in instilling positive values, such as politeness and respect in the classroom, cleanliness and punctuality.

"I heard that I was going to be sponsored by Imbuto Foundation at the end of my first term in secondary school. It was a moment of great joy for me because I was worried that I would not be able to afford the necessary school material. During that time, my sister had just joined secondary school and our parents had to pay for both of us with their limited resources.

My parents are small scale farmers and therefore don't earn a regular income that can pay for both of our fees as well as school material.

Through this scholarship, I was able to attend the holiday camps organised by Imbuto Foundation. Some of my best moments are from my experiences here. There was a time we had a debate in 2011 and I was among the team that debated in the hall. It was my first time to participate in debates but I discovered another potential talent in me that day. Also through these holiday camps, I heard about the Generation Rwanda and Kepler programmes. Through them, I was able to secure a university scholarship and I now

have a US degree having studied from Rwanda."

SNAPSHOT OF ACHIEVEMENTS

7,200

CHILDREN BENEFITING FROM EXTRACURRICULAR PROGRAMMES to improve learning.

270 TEACHERS
TRAINED AND MENTORED
on effective teaching.

130 remedial learning CLUBS ESTABLISHED.

130 SCHOOL LEADERS TRAINED on school management

5,088 YOUNG GIRLS AWARDED for academic excellence.

50 TEACHERS AWARDED for best teaching practices.

beneficiary CLUBS MENTORED & 40 MENTORS TRAINED. 400
MENTEES RECEIVING
MENTORSHIP
Dackages

9,601
annual SCHOLARSHIPS
PROVIDED to secondary
students since 2002.



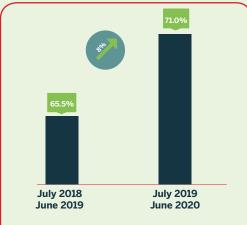
HEALTH



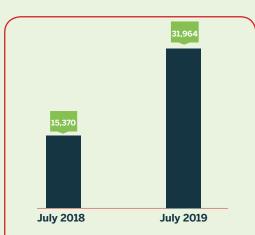
During this fiscal year 2019-2020, our health programmes aimed at achieving one major outcome:

 Increased knowledge, information and willpower to make timely, informed, positive and safe health choices.

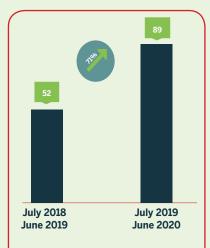
This has resulted in:



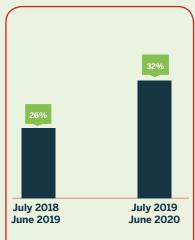
1. An 8% increase of young people and teenage mothers using comprehensive ASRH services and reproductive health prevention services, within our coverage area.



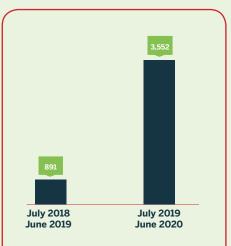
2. 31,964 doctors, nurses, CHWs, teachers, peer educators and CBOs were trained and delivered SRH including HIV and family planning services within our coverage area.



3. A 71% increase in the number of health facilities built, within our coverage area.



4. A 32% of families reported to have SRH related dialogue with their children in their families.



5. Over 3,500 people had access to and used long acting reversible contraceptive methods.

ADOLESCENT SEXUAL AND REPRODUCTIVE HEALTH AND RIGHTS





The ASRH&R and HIV programme promotes positive behaviour among adolescents aged 10 to 24 years old. The programme targets adolescents both in and out of school, pairing schools and out of school clubs with youth organisations and health centres to provide youth-friendly services. The programme also trains peer educators to raise awareness about HIV/AIDS and teaches adolescents to reduce the risks of unplanned pregnancies.

ASRH&R and HIV Programme Beneficiary - Ishimwe Yvette

Ishimwe Yvette, 16 years old from Groupe Scolaire Butamwa, in Nyarugenge District. She joined the school (GS Butamwa), with little knowledge of Sexual and Reproductive Health. Later on, she heard about the ASRH club, and decided to join it. After listening to the different talks, discussions that were taking place during club meetings, she learned about different contraceptive methods, how to use them, and when to use them. She highlights that, with this knowledge, her and her friends have gained the confidence and ability to protect themselves.

SNAPSHOT OF ACHIEVEMENTS

Knowledge of HIV prevention & exposure to ASRH information & services of ASRH club members improved by 92.4% within our coverage area.

<u> 293,652</u>

YOUNG PEOPLE ACCESSED ASRH SERVICES, including HIV & STI screening & treatment.

7,995

people reached through PAC forums: 5,297
PARENTS, 2,510 TEEN MOTHERS, 188
ADDIESCENTS AND YOUTH



FAMILY PLANNING





The family planning programme aims at increasing contraceptive prevalence among families with unmet needs, by improving the quality, access and uptake of family planning.

FP Project Beneficiary - Jacqueline Mukarusine

Jacqueline Mukarusine, a 48 year old mother who lives in Nyagatare District, Tabagwe Sector, shared her feelings of joy over the newly constructed Tabagwe Health Centre. Before the new Health Centre was built, long term family planning methods were not provided in safer and comfortable space as it is now, said Mukarusine. On top of that. She also used to spend most of her time and money going to Nyagatare Hospital, which is a long distance away, for dentistry and ophthalmology services. Once Tabagwe Health Centre integrated these services, Jacqueline was able to spend less on transport and contribute what she saved towards her Mutuelle de Sante (Health Insurance) for her family. She also now finds time to attend 'Umugoroba w'Ababyeyi', a community gathering for parents, where she meets with other parents to discuss and find solutions to the different issues they face.

SNAPSHOT OF ACHIEVEMENTS

102,569
PEOPLE REACHED through awareness campaigns on Family Planning.

PRIMARY HEALTHCARE
FACILITIES BUILT in Nyagatare,
Gisagara & Gicumbi Districts:
87 Health Posts, 2 Health Centres.

14,324

people accessed & used Family Planning, of which 3,552 opted for longterm methods.

107 RADIO TALK
SHOWS related to Family
Planning were AIRED from 5
different media houses.

AMBULANCES PURCHASED AND DISTRIBUTED to 20 hospitals namely Butaro, Byumba, Kabaya, Kabgayi, Kibagabaga, Kibirizi, Kibogora, Kibungo, Kibuye, Kaduha, Kirinda, Mibirizi, Mugonero, Muhima, Muhororo, Munini, Murunda, Nemba, Nyagatare, Rutongo.



NPOWERNEZI



YOUTH EMPOWERMENT



During this fiscal year 2019-2020, our targeted programmes under Youth Empowerment aimed at achieving the three following key outcomes:

- Enhanced youth leadership, participation and engagement in national development.
- Improved entrepreneurial and social innovation skills among participating beneficiaries.
- Increased agriculture and livestock quality, productivity and production.

Through our efforts towards ensuring enhanced youth leadership, participation and engagement in national development, we have seen:

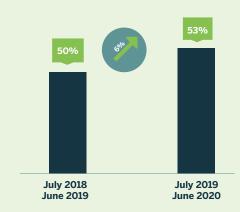
27,323

July 2018
June 2019

July 2019
June 2020

1. A 33% increase in the number of youth participating in leadership and policy dialogues.

Through our efforts towards ensuring improved entrepreneurial and social innovation skills among participating beneficiaries, we have seen:



2. A 6% increase in the number of professional networks and opportunities for youth benefitting from relevant programmes.

Through our efforts towards ensuring increased agriculture and livestock quality, productivity and production, we have seen:



3.1 Over 104,000 kgs of tomatoes harvested from 37 cooperatives benefiting from our programme in 16 districts. Currently, we are working with 18 cooperatives in 3 Districts: Nyaruguru, Ngoma and Kirehe.



3.2 Income (in USD) generated from harvest.

YOUTH LEADERSHIP AND ACTIVE CITIZENSHIP





The Youth Leadership and Active Citizenship programme aims at providing youth, of different socio-economic background, with the support and platforms to participate in leadership initiatives and be active members of the Rwandan society. Through youth forums and training, the youth is encouraged to discuss and identify common solutions, while at the same time, being oriented towards personal development.

Programme Beneficiary - Eduige Isimbi

"I have attended nine YFS organised by Imbuto Foundation so far, with the latest one being the iAccelerator Awarding Ceremony that took place in December 2019.

During this particular YFS, I learnt about the national goals, the vision of the country and that, as a young person, I have a role to play for these goals and vision to be achieved. I have also learnt about Sexual Reproductive Health and different myths related to it. I have also come to realise that there are hundreds of opportunities for us young people and that it's up to us to make the first step and grab them.

From listening to different speakers during various YFS events and interacting with other youth with the mindset, I have been inspired to follow my dreams, despite the sacrifices I have to make, and to never settle for less. As a result, and as the world is becoming more connected through social media, I use my social media platforms to share most of that was shared during YFS, so that even those that didn't get a chance to attend can be informed and can also learn and benefit from the discussions."

SNAPSHOT OF ACHIEVEMENTS

15, 547

YOUTH EMPOWERED THROUGH YOUTH

FORUMS SERIES on various topics.

4,100 YOUTH from across Africa ENGAGED IN VOLUNTEERISM & CATALYSING CHANGE IN THEIR COMMUNITIES, through YouthConnekt Africa Summit.



ENTREPRENEURSHIP AND INNOVATION





The Entrepreneurship and Innovation programme, aims at promoting entrepreneurship and innovation among youth. Through initiatives such as ArtRwanda-Ubuhanzi and Innovation Accelerator, the programme provides mentorship, training and financial support to young entrepreneurs and innovators, especially those seeking to provide solutions in response to challenges related to SRH, comprehensive sexuality education, family planning, and maternal health, among others.

ArtRwanda - Ubuhanzi Beneficiary - Jean Vainqueur Munezero

"I opened 'Maison Munezero' through which I was able to sell my clothing products at ArtRwanda-Ubuhanzi's Selling Point at KBC. The business training I received through the programme helped me in my daily operations. I now have employees and the number of orders that I receive has significantly increased.

SNAPSHOT OF ACHIEVEMENTS

YOUNG ARTISTS BENEFITING FROM THE ARTRWANDA-UBUHANZI INCUBATION CENTRE & linked with investors.

10 YOUTH-LED COMPANIES CREATED: seven in the Culture and Creative sector & three social innovation projects.

207 ARTWORK PRODUCEDA ND SOLD at the ArtRwanda-Ubuhanzi selling point.

108 YOUNG ENTREPRENEURS EMPOWERED THROUGH 1 month boot camp training on entrepreneurship business development.

12 REMUNERATING PLATFORMS CREATED for artists to generate income.

3 SOCIAL INNOVATION PROJECTS ON SRH SUPPORTED with seed funding of USD 10,000 each



AGRICULTURE





The Agriculture programme aims at improving the lives of women and youth from disadvantaged families through income-generating activities and psycho-social support.

Programme recipients are grouped into cooperatives where they are taught how to generate an income from horticulture, as well as manage cooperatives. In addition, they receive start-up funds for agricultural activities inputs.

Agriculture Programme Beneficiary - Cecile Mukakamanzi

Cecile Mukakamanzi, a 47-year-old mother of 5 children, living in Sake Sector in Ngoma District, leads the 'Terimbere Mugore wa Sake' Cooperative. She is one of the 55 members of the cooperative. Before benefiting from the Imali intervention, she was selling bananas and tomatoes in the local market known as Gafunzo and her total investment capital was 17,000 Rwf. Cecile was not able to either pay for her own health insurance or support her husband in covering other family costs, including school fees for their children.

Upon joining Imbuto Foundation's Imali project in 2016, she was trained in financial literacy, marketing, growing tomatoes in greenhouses and small scale production of tomato sauce and jam. The income generated from her farming and processing activities and other income-generating activities carried out by her cooperative, enabled Cecile to gain an income of 250,000 Rwf from the horticulture value chain, save money to be able to address the socio-economic and health needs of her family, as well as invest in other business ventures.

SNAPSHOT OF ACHIEVEMENTS

37 COOPERATIVES BENEFITING from our programme connected to markets.

2,856 COOPERATIVE FARMERS: 2,313 women (81%) and 543 men (19%) DIRECTLY BENEFITED from agriculture interventions in 16 districts.



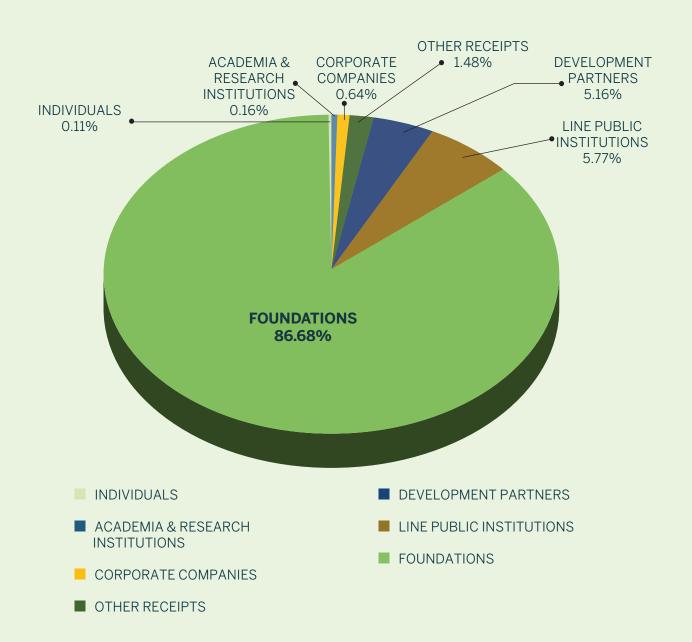
TINANCIALS



FINANCIAL REPORT JULY 2019 - JUNE 2020



INCOME Total income: Rwf 17,428,224,962 (USD 18,598,495)



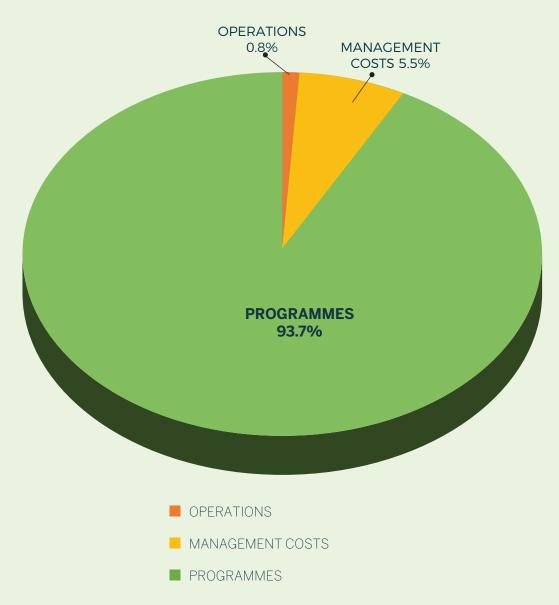


FINANCIAL REPORT JULY 2019 - JUNE 2020



EXPENDITURE

Total Expenditure: Rwf 13,155,819,613 (USD 14,039,206)



NG PAGE DUCATE

ENGAGE. EDUCATE. EMPOWER.



















ENGAGE. EDUCATE. EMPOWER.



















OUR PARTNERS

























































































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