Mrs Jeannette Kagame, a Paul Harris Fellow, became an honorary member of the Rotary Club of Kigali-Virunga in 2004. Her philanthropic work through the Rotary includes her active involvement in raising awareness about the polio vaccination programme, in Rwanda and abroad, while helping mobilise various stakeholders around the World Polio Day campaigns. Mrs Kagame also played an instrumental role in helping establish, in 2012, the Rotary-initiated project for the first Kigali Public Library.

In 2007, Mrs Kagame was appointed by the World Health Organization (WHO) as the High Representative of the Africa AIDS Vaccine Programme (AAVP) to ensure the active participation of African stakeholders in all areas of HIV/AIDS research and development. In 2008, the First Lady was named Patron of the White Ribbon Alliance – Rwanda Chapter, an initiative dedicated to ending maternal and infant mortality. In 2010, the World Food Programme (WFP) appointed her as Special Representative on Child Nutrition. In 2013, she was elected Vice President of the Organization of African First Ladies against HIV/AIDS (OAFLA). She has also joined UNAIDS and LANCET as one of their high level commissioners. Mrs Kagame serves on boards of international organizations, including Friends of the Global Fund Africa, the Global HIV Vaccine Enterprise and the Global Coalition of Women against HIV/AIDS, all in recognition of her achievements and untiring efforts. In 2014, Mrs Kagame became an International Honorary Member of Zonta International for her contribution in changing societal attitudes about women, and improving their wellbeing beyond the national level.

Mrs Kagame holds a degree in Business and Management Science and has delivered Keynote Statements at national and international fora on various themes including: leadership, economics, health, children’s welfare, youth and women’s empowerment, among others.

Mrs Kagame is also one of the founders of the Green Hills Academy, one of Rwanda’s top performing schools, established in 1997 to contribute to the empowerment of young people through education.

From a little over one hundred enrolled students twenty years ago, Green Hills Academy now has more than 1,500 students from diverse countries, and is the only school in Rwanda to offer the International Baccalaureate (IB) Diploma Programme, and Label France Education accreditation, enabling students become more competitive at the international level.
OUR GUIDING PRINCIPLES

Our guiding principles: We are guided by the following five principles, that are integral to the role we must play in catalysing growth in the ecosystems of education, health, youth and economic empowerment.

1. We invest first and foremost in people: our mission is to empower individuals to take advantage of opportunities. Fundamentally, our work needs to touch a person and consequently their communities.

2. We invest in challenges that are not being addressed by others: we like to be catalytic and sustainable. If other funding and implementing partners are adequately addressing a problem, we will move on. If it is not being addressed, we will build a sustainable way to do so.

3. We invest with partners whose values resonate with ours: we understand that the challenges we face cannot be solved by individual action but rather with collaborative action. However, we will only work with like minded and value-driven partners.

4. We invest in solutions that lead to the achievement of national, regional and global goals: we see ourselves as partners for the development of Rwanda, the region, and the world at large. We therefore align our objectives with the country’s National Strategy for Transformation (NST), with Agenda 2063 for the Africa We Want, and with the Sustainable Development Goals (SDGs).

5. We invest in harnessing the power of innovation and technology: technology gives us, on a scale and speed never before possible, the opportunity to further our impact, and tap into latest trends and developments.

TARGET FOCUS

The 2018-2024 Strategic Operating Plan has opened the way for a new direction, under the following priorities:

- Contributing to a competitive knowledge-based economy through motivated, excellent and well-educated students.
- Contributing to the improved quality of life through informed, confident and healthy citizens.
- Contributing to equitable and sustained national development through productive and engaged youth and women.
- Multiplying and scaling up impact generated by Imbuto Foundation interventions.
- Imbuto becoming a self-sustained and philanthropic Foundation to make an impact.

Our programmes, therefore, have been strategically restructured to feature targeted programmes and initiatives aimed at maximising our impact and realising our newly established goals.

At the Foundation, we have two additional departments that contribute to strengthening the capacity of implementing partners and financing new strategic initiatives: Knowledge Development and Dissemination, and Resource Mobilisation and Partnerships.
OUR STRATEGIC DIRECTION

Through its work and advocacy, the Foundation has, over the years, emerged as a trusted and committed partner of choice for the Nation’s development, reputed for its ability to deliver impact efficiently and effectively. The Foundation has grown to manage over 20 projects in the areas of health, education and youth empowerment, since its inception in 2001.

To expand on this past experience and maximise its impact, Imbuto Foundation continues to direct its interventions within the framework of its Strategic Operation Plan 2018–2024. The Foundation has transitioned to developing the capacity of implementing partners and to fostering greater collaboration in the ecosystem within which it operates.

More specifically, the Foundation:

- Supports and implements targeted, people and community-centred programmes.
- Lays emphasis on generating and documenting lessons learnt from its experience in implementing programmes.
- Facilitates and catalyses effective collaboration to strengthen ecosystems in its areas of intervention.

Building and catalysing effective collaborations to drive resources towards scaling shared innovative solutions.

Supporting and implementing targeted and innovative projects and solutions in health, education and economic empowerment.

Investing in knowledge development and dissemination to develop the capacity of implementing partners.
AN EDIFYING PAST.  
AN EMPOWERED FUTURE.

This year, Imbuto Foundation marked twenty (20) years of engaging, educating and empowering communities in Rwanda. In line with the celebration, we held a series of events and activities highlighting key areas of interventions and flagship programmes of the past two decades, in the fields of health, education as well as youth and economic empowerment. These activities served as a reflection on past and current contributions that respond to Rwanda’s most pressing needs, and showcased our vision to become a catalyst for sustainable change.

20 years after its establishment, the Foundation now directly implements 8 programmes across the country.

- Operating in all 30 districts, in Rwanda.
- 1,709,152 Faces of Imbuto engaged, educated and empowered through our programmes.
- 213 employees engaged over the past 20 years.

As part of Imbuto Foundation’s 20th Anniversary, our Board of Trustees signed the Trust Deed and Investment Policy that will further contribute to the Foundation’s vision and sustainability. We also hosted a consultative Partners’ Breakfast Meeting with Imbuto Foundation Members, Partners, Staff, and Friends of Imbuto for a breakfast conversation on scaling the Foundation’s impact beyond its current reach.
During this fiscal year 2021-2022, our activities and efforts in the area of education aimed at achieving two overarching outcomes:

- Increased and equitable enrolment in quality ECD services.
- Improved learning outcomes for learners in basic education.

**SNAPSHOT OF ACHIEVEMENTS**

- **118,149** children aged 0 to 6 and their families enrolled in Model and Home-based ECD&F centres.
- **36,480** caregivers (10,107 male and 26,373 female) trained in integrated ECD&F and offered relevant services.
- **29,896** children (17,912 girls and 11,984 boys) benefiting from extracurricular programmes to improve learning.
- **5,766** (from 5,689) ECD spaces established: **16** Model ECD Centers, **25** community-based ECD centers & **5,725** home-based ECDS.
- **5,899** young girls awarded for academic excellence since 2005.
- **10,641** annual scholarships provided to secondary school students since 2003.
- **104,108** parents benefited from parenting sessions in ECD & F centres.
- **502** (from 251) remedial learning clubs established in **251** schools from **14** districts.

**EDUCATION**
During this fiscal year 2020-2021, our health programmes aimed at achieving three major outcomes:

- Increased knowledge, information and willpower to make timely, informed, positive and safe health choices.

### SNAPSHOT OF ACHIEVEMENTS

<table>
<thead>
<tr>
<th>Category</th>
<th>Achievement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Young People</td>
<td>324,939 young people accessed ASRH services, including HIV &amp; STI screening &amp; treatment.</td>
</tr>
<tr>
<td>Health Facilities</td>
<td>755 health facilities supported through community based health insurance (CBHI).</td>
</tr>
<tr>
<td>TV Shows</td>
<td>197 TV and radio talk shows, 17 TV drama series, 12 radio drama series aired on different media houses, to raise awareness on family planning, sexual reproductive health and mental health.</td>
</tr>
<tr>
<td>People accessed and used family planning services</td>
<td>76,453 people accessed and used family planning services.</td>
</tr>
<tr>
<td>Workforce of members delivering sexual reproductive health, family planning, and HIV prevention services</td>
<td>65,601 workforce of members delivering sexual reproductive health, family planning, and HIV prevention services.</td>
</tr>
<tr>
<td>Teen mothers benefitted from psychosocial support</td>
<td>9,723 teen mothers benefitted from psychosocial support.</td>
</tr>
<tr>
<td>Primary healthcare facilities built in Nyagatare, Gisagara &amp; Gicumbi districts</td>
<td>90 primary healthcare facilities built in Nyagatare, Gisagar &amp; Gicumbi districts: 87 health posts and 3 health centres.</td>
</tr>
<tr>
<td>Individuals attended healing/counselling sessions</td>
<td>4,702 individuals attended healing/counselling sessions.</td>
</tr>
<tr>
<td>People reached through awareness campaigns on family planning</td>
<td>1,304,008 people reached through awareness campaigns on family planning.</td>
</tr>
<tr>
<td>People reached through parental-adolescent communication forums</td>
<td>14,414 people reached through parental-adolescent communication forums: 8,800 parents, 5,426 teen mothers, 188 adolescents and youth.</td>
</tr>
<tr>
<td>Ambulances, mobile clinics and blood collection buses purchased and distributed to health care facilities</td>
<td>20 ambulances, 2 mobile clinics and 2 blood collection buses purchased and distributed to health care facilities.</td>
</tr>
<tr>
<td>Community-based councillors trained on how to lead healing groups</td>
<td>200 community-based councillors trained on how to lead healing groups.</td>
</tr>
<tr>
<td>People accessed and used family planning services</td>
<td>76,453 people accessed and used family planning services.</td>
</tr>
</tbody>
</table>
During this fiscal year 2021-2022, our targeted programmes under Youth Empowerment aimed at achieving the three following key outcomes:

- Enhanced youth leadership, participation and engagement in national development.
- Improved entrepreneurial and social innovation skills among participating beneficiaries.
- Increased agriculture and livestock quality, productivity and production.

**SNAPSHOT OF ACHIEVEMENTS**

- 32,233 youth empowered through 44 youth forums on topics including leadership, patriotism, civic responsibilities, volunteerism, financial fitness, career guidance, public speaking, mental health and sexual reproductive health.
- 56 young women and men were awarded for their exceptional activities under the Youth Connex Champions and CYRWA Awards.
- 68 young artist
- 306 jobs created and RWF 78,095,531 ($77,322) generated from 51 supported projects.
- 37 cooperatives benefiting from our programme connected to markets.
- 315,041 KGS of food products.
- RWF 11,823,400 (USD $103,759) generated from selling food products.
- RWF 460,000,000 (USD $460,000) distributed and coaching provided to 46 creative projects by business professionals network, under the cultural and creative industry recovery plan.
- 411 artworks produced and sold at the ARTRWANDA - UBUHANZI selling point.
- 68 young artist.
- RWF 104,796,130 (USD $103,759) generated from selling food products.
FINANCIAL REPORT
JULY 2021 - JUNE 2022

INCOME
Total Income: Rwf 24,624,567,345 (USD 24,222,174)

Expenses by Source:
- Foundations: 86%
- Development Partners: 7%
- Other Receipts: 5%
- Academia & Research Institutions: 0.13%
- Individuals: 0.02%
- Corporate Companies: 1%
- Line Public Institutions: 1%

EXPENDITURE
Total Expenditure: Rwf 15,534,866,929 (USD 15,290,223)

Expenses by Category:
- Programmes: 95%
- Management Costs: 4%
- Operations: 1%